



BYLAWS COMMITTEE MEETING

ALPI Corporate Office – Lake Alfred, FL

September 27, 2019

AGENDA

I. CALL TO ORDER

A. Mission: To propose, implement, and advocate developmental and human service delivery programs for the socially and economically disadvantaged, children and families, and farmworkers.

B. Roll Call

Kim Johnson, Chair

Tonmiel Rodriquez, Vice Chair

Brenda Gray

Katie Clarke

Terry Wellington

Gena Spivey

Pa Houa Lee-Yang, Staff Liaison

II. ITEMS FOR DISCUSSIONS

- A. Review Board Bylaws Article IV – Section 1 & Section 2 – Tripartite Board and Membership
- B. Review Board Bylaws Article IV- Section 8 & Article V- Section 1– Meeting and Attendance
- C. Review Policy Council Bylaws – Article III – Section I – Section VIII Membership
- D. Review Policy Council Bylaws – Article VI – Section I – Section IV Meeting and Attendance

III. ACTION ITEMS/RECOMMENDATIONS FOR BOARD APPROVAL

- A. Certify Board Bylaws Article IV – Section 1 – Tripartite Board Membership
- B. Review Board Bylaws Article IV Section 8 & Article V Section 1– Meeting and Attendance
- C. Certify Policy Council Bylaws – Article III – Section I – Section VIII Membership
- D. Certify Policy Council Bylaws – Article VI – Section I – Section IV Meeting and Attendance

IV. ADJOURNMENT

**BYLAWS
OF
THE AGRICULTURAL AND LABOR PROGRAM, INCORPORATED**

ARTICLE I - SCOPE

- Section 1** The name of this organization shall be **The Agricultural and Labor Program, Incorporated**. It shall also be known by its acronym: **ALPI**.
- Section 2** The Agricultural and Labor Program, Incorporated shall be incorporated under the laws of the State of Florida as a non-profit, tax exempt organization.
- Section 3** The Agricultural and Labor Program, Incorporated's Fiscal Year shall be from July 1 through June 30 of each year.

ARTICLE II - PURPOSE

- Section 1** The specific purpose for which this Corporation is formed is to assist agricultural workers, disadvantaged, disenfranchised persons and other interested members of the community and their family members in cooperatively meeting their needs for better health, education, social services, home life, economic opportunities and human relations. In furtherance of this purpose, the Corporation shall have all powers conferred by Chapter 617 of the Florida Statutes, including but not limited to the following powers: to provide research for the foregoing purposes; to provide advisory service to disadvantaged agricultural workers and disenfranchised people; to provide leadership training for those involved in service to agricultural workers disadvantaged and disenfranchised people; to develop projects and to aid and assist their furtherance; to provide and assist in the obtaining of suitable housing; to provide funds whenever possible for training and assisting targeted groups; to assist social service programs; to participate in, to the fullest extent practicable, all governmental programs as passed by the Congress of the United States of America; to acquire funds from any source for all of the foregoing purposes, such as foundations, state and federal agencies, corporations, but not limited to, in support of the foregoing purposes, and to expand the same with the full discretion of the Board of Directors and Executive Committee as created hereinafter on a non-profit basis; to create an Advisory Council in each of the four regions currently in operation, Southern, Eastern, Central and Northern, to ensure appropriate representation of the low-income community from CAA designated areas and to continue same in any new region that may be created for the purpose of aid and counsel to the Board of Directors; to participate in such charitable and philanthropic projects and activities as shall from time to time be feasible, and to do any and all manner of things as may be necessary to carry out the above activities in the State of Florida and such other states as the Board of Directors may determine.
- Section 2** In order to promote the purposes of this Corporation, it may acquire property by grant, gift, purchase, devise or bequest, and hold, mortgage and dispose of such property as the Corporation shall require for the benefit of the members and not for pecuniary profit.
- Section 3** The Agricultural and Labor Program, Incorporated may provide community, social and related services in any location approved by the Board of Directors and allowed by Law. Additionally, it shall serve as the Community Action Agency (CAA) for Polk, Highlands, Hendry and Glades Counties.

Section 4 To do any and all other things necessary or proper to the achievement of any or all of the above purposes and to do any and all things permitted by non-profit organizations under and by virtue of the laws of the State of Florida.

Section 5 The foregoing provisos of this Article are to be construed as both objects and powers, and it is expressly provided that said objects and powers shall in no sense be limited by any other proviso of these Amended Articles of Incorporation, but shall be regarded as independent objects and powers, provided, however, that nothing herein contained shall be construed as authority to carry on business or exercise any power or undertake any act which may be inconsistent with Chapter 617 of the Florida Statutes, the CSBG ACT or in any way inconsistent with Section 501(c)(3) of the Internal Revenue Code of 1954.

ARTICLE III - DUTIES OF THE BOARD

Section 1 The affairs of the Corporation shall be administered by a Board of Directors elected by the Corporation as outlined in these Bylaws. The Board shall have the responsibility of seeing that the purposes outlined in these Bylaws are achieved.

The Board is authorized and empowered to delegate and assign the task of administering and implementing its duties to an Executive Committee, whose actions and activities shall be at all times subject to limitation and direction by the Board of Directors.

Section 2 The Board shall be responsible for employing a Chief Executive Officer who shall lead the agency and its staff in pursuit of the objectives established by the Board in the agency's strategic plan and annual operating plan and shall be responsible for the supervision of all agents and employees of the Corporation. Additionally, the Chief Executive Officer shall be responsible for the day to day operation and administration of the Corporation subject to limitations and restrictions imposed by the Board of Directors.

Section 3 The Board shall have fiduciary responsibility for all assets of the Corporation. Expenditures and disbursements of corporate funds may be made upon such terms as established by the Board.

Section 4 The Corporation shall indemnify the members of the Board for all acts taken in good faith, within the scope of the Board's responsibility, and on behalf of the Corporation.

Section 5 The Board shall be responsible for ensuring that the activities carried out under its direction are in conformity with its Bylaws and Articles of Incorporation and that its tax exempt, non-profit status is maintained.

ARTICLE IV - COMPOSITION OF THE BOARD

Section 1

The Board shall consist of not less than nine (9) nor more than twenty-four (24) voting members. Total Board membership, in accordance with the CSBG Tripartite Requirement, shall be equally divisible by three (3) at all times. All Board members eligible to vote shall be identified by one of three designations. These are: (1.) Elected public officials; (2.) Low- income community representatives; and, (3.) Local business/other representatives.

a. Tripartite Requirements:

- (1) Elected Public Officials** – One third (1/3) of all voting members shall be comprised of elected public officials selected by the ALPI Board of Directors. Of these members, at least one (1) each shall be from Polk, Highlands, Hendry, and Glades Counties. The remaining elected public officials shall be selected by the ALPI Board of Directors from counties wherein ALPI provides services and may include, but is not limited to, Polk, Highlands, Hendry, and Glades Counties. Upon a finding, as documented and recorded in the ALPI Board minutes, that no elected public official is willing to serve, the ALPI Board of Directors shall select an appointed public official for membership. The term of membership of any elected and/or appointed public official on the ALPI Board of Directors shall be two (2) years and may, at the sole option of the Board of Directors, be renewed in two (2) year terms thereafter. Said membership may be terminated in accordance with these Bylaws and the Articles of Incorporation of ALPI. All public officials may appoint a representative to serve in their place by providing a letter of such appointment to the ALPI Board of Directors and, annually thereafter, providing a letter reaffirming said appointment. If the appointed representative terminates from the Board for any reason, the public official shall resume her/his membership on the Board or may appoint a new representative for the balance of the term. In any case, an appointed representative may not serve on the Board for any time beyond the public official's membership. Regardless of the term of membership, any public official's membership (elected or appointed) on the Board of Directors shall end upon termination of their public position.
- (2) Low-income Community Representatives** - No fewer than one-third (1/3) of all voting members shall be comprised of individuals representing the low-income communities wherein ALPI provides services. These individuals shall be elected through the Regional Advisory Council election process as outlined in these Bylaws. A minimum of one (1) member shall be elected from Polk, Highlands, Hendry, and Glades Counties by the appropriate Regional Advisory Council. If no members are elected, an identified County, the Board of Directors will appoint a member from each County based on the recommendations of local community leaders and organizations.
- (3) Local Business/Other Representatives** - The remainder of the members of the Board of Directors shall be officials or members of business, industry, labor, religious, welfare, education, or other major groups and interests in the community. These members will be appointed by the Board of Directors in accordance with the ALPI Bylaws and Articles of Incorporation. A minimum of one (1) member each shall be from Polk, Highlands, Hendry, and Glades Counties.

b. Petitioning Procedures:

- (1) Any community organization, religious organization or representative group of the low-income community of Polk or Highlands Counties that believes its members to be inadequately represented on the Board may petition for adequate representation as follows:
- (2) The petition must be signed by fifty (50) members of the petitioning group or fifty percent (50%) of the bona fide members of that group or organization. These names shall be residents of the area, at least eighteen (18) years of age, and each person's residential address must be listed adjacent to his/her name.
- (3) Upon receipt of an acceptable petition, the organization or group shall be afforded a timely, informal and open hearing before the Board of Directors in order to have a full and fair opportunity to present their request for action to the Board.
- (4) If a petitioning group is granted a seat on the Board pursuant to such a hearing, that representative shall be properly seated at the next regularly scheduled Board meeting and afforded all rights and privileges of any other voting member of the Board. The membership of the Board will be adjusted and realigned, as necessary, to accommodate the increased membership and to maintain the proper ratio among elected officials; low-income community representatives; and, local business/other representatives.
- (5) A written statement of the Board's action on all petitions shall be submitted to the petitioning group and a copy of that statement shall be sent to the State of Florida, Department of Community Affairs or its duly authorized successor.

Section 2

All Board members will be those persons who subscribed to the purposes of this Corporation and who shall have been elected or appointed to membership in accordance with these Bylaws. The membership of this Corporation shall include representatives of all groups as required by any guidelines or regulations of the federal, state, or local governments or by organizations from the private sector.

Section 3

No member of a Board Member's immediate family shall serve as a Board Member during the same time as that Board Member. Immediate family is defined as follows: Husband, Wife, Mother, Daughter, Son, Father, Father-in-Law, Mother-in-Law, Sister, Sister-in-Law, Brother, Brother-in-Law, Grandmother, Grandfather, Aunt, Uncle, Niece, and Nephew.

Section 4

No employee of the agency may serve on the Board of Directors. Former employees must be out of service for at least three (3) years before becoming eligible to serve on the Board of Directors.

Section 5

At the Annual Meeting of the Regional Advisory Councils, those in attendance who have been validated to vote, shall elect a minimum of one low-income represent to serve on the Board of the Directors of the Corporation. Additionally, a minimum of one (1) representative shall be elected by the appropriated regional advisory council to represent the CSBG targeted communities including but not limited to Polk, Highlands, Glades and Hendry Counties. Each elected representative must have been an active member of the Regional Advisory Councils for at least two (2) years preceding her/his terms of office.

Each Board member, elected or appointed, shall serve a two year term on the Corporation's Board of Directors. Elections and appointments shall be made to allow for staggered two-year terms.

- Section 6** The Board of Directors shall have the authority to appoint all members, except for the low- income community representatives who shall be elected by the Regional Advisory Council(s) provided, however, one member will be a representative of the Head Start Policy Council and one (1) member will be a representative of ATEC. The Head Start Policy Council member shall be designated as a low-income community representative and the ATEC Representative shall be designated as a local business/other representative
- The Board of Directors may fill appointed member vacancies at any time; however, in order to fully comply with CSBG requirements, the Board may appoint all necessary members prior to October 1, 2007. Said appointments will include a designation as to the initial length of office for each appointment and identification of each member's representative group.
- Section 7** Members of the Board of Directors may succeed themselves.
- Section 8** The Board may, at its discretion, declare the office of a member of the Board vacant in the event such member shall be absent from three (3) regular Board Meetings unless such Board Member provides written notification to the Secretary of the Board after the second absence and said absence(s) are excused by the Board. Said notification must be submitted no later than seventy-two (72) hours prior to the scheduled Board meeting. If the member is unable to provide the requisite notice, the Chairman of the Board will have the authority to make the determination as to whether the absence is excused. Staff will notify the Board Member by letter of this impending action after the second absence.
- Section 9** Any Board Member may be removed by a two-thirds vote of the Board, for cause, at any regular meeting thereof, provided the Board member is informed of the basis of the complaint against her/him in writing, at least seven days prior to the meeting and is given an opportunity at the meeting to respond to the allegations, prior to the Board's vote. Once removed, a member cannot be appointed or elected to the Board for a period of three (3) years from the date of removal.
- Section 10** In the event of death, resignation or removal of any Board, her/his successor shall be replaced in accordance with these Bylaws and said new member shall then serve for the unexpired term of her/his predecessor.
- Section 11** Committee Chairpersons shall be a Board Member and shall be selected by the Chairperson of the Board. Each committee shall have no less than three (3) members including its Chairperson.
- Section 12** Grace Miller, Lester Roberts and Marva Hawkins are hereby designated as Board Members Emeritus and shall serve as a non-voting member of the Board of Directors.
- Section 13** Allowances and Reimbursements: No Board Member shall receive any compensation for any service that she/he may render as a Board Member. Members may be reimbursed for her/his actual expenses, including babysitting, travel, etc., incurred in the performance of her/his duties at the option of the Board.

ARTICLE V - MEETING OF THE BOARD

- Section 1** Regular meetings of the Board shall be held not less than four (4) times annually, inclusive of the annual meeting, at such place, date and hours as may be fixed by the Board. Notice of all meetings including committee meetings shall be provided to the public, not less than fifteen (15) days prior to such meeting, through press releases and/or phone calls to the wire services and other media, including local or regional newspapers. Any such notice will contain the time and place of the meeting and, if available, an agenda. If no agenda is available, the notice will include a summation of the subject matter of the meeting. Additionally, the notice will be prominently displayed in the area of the agency's offices set aside for that purpose.
- Section 2** All Board Meetings shall be open to the public unless exempt from Section 286.011, Fla. Stat.
- Section 3** Special or emergency meetings of the Board shall be held when called by the Chairperson of the Board, or by any three (3) Board Members. Notice of all such meetings shall be provided in accordance with Article V, Section 1 of these Bylaws except that said notice will be provided not less than twenty-four (24) hours prior to such meeting.
- Section 4** A quorum of the Board of Directors shall consist of at least one-half plus one of the then seated membership. The vote of a majority of the votes entitled to be cast by the members present at a meeting, at which a quorum is present, is necessary for the adoption of any matter voted on by the members, unless a greater proportion is requirement by law, the Articles of Incorporation or any provision of these Bylaws.
- Section 5** The Board may, from time to time, create Committees which may be standing or ad hoc. The Chairperson of a Committee shall be appointed by the Board Chairperson, with the consent of the Board of Directors. Non-Board members may be selected to serve on Board Committees, but may not serve as chairpersons. No Board member may assign his/her voting responsibilities. Proxy votes of Board members shall not be allowed.
- Section 6** All minutes of Board meetings will be transcribed and provided to the Board of Directors prior to any subsequent Board meeting. Upon request, the minutes shall be made available to the public.
- Section 7** Board members may participate in a meeting of the Board of Directors or any Committee thereof by means of a conference telephone (teleconferencing) or any other communication equipment or device that allows all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at said meeting and shall not be deemed to be "vote by proxy".
- Section 8** All meetings shall be conducted in accordance with the most recent edition of "Roberts' Rules of Order.

ARTICLE VI - BOOKS AND RECORDS

The Articles of Incorporation, Bylaws of the Board, and the books, records, and papers of the Board shall at all times, upon reasonable request, during working hours, be subject to inspection by any member of the Corporation, the public, or any other organization or governmental entity.

ARTICLE VII - OFFICERS AND THEIR DUTIES

Section 1 The Officers of the Board shall be Chairperson, Vice-Chairperson, Secretary, and Treasurer, and such other officers as the Board may by resolution create.

Section 2 The election of officers shall take place following the annual meeting of the Corporation, or as soon thereafter as reasonably possible.

Section 3 The officers of this Board shall be elected every two (2) years by the Board and each shall hold office for two (2) years unless she/he resigns, is removed or is otherwise disqualified to serve. Officers may be elected to succeed themselves. In any event, all officers elected at the corporation annual meeting shall hold office until their successors are elected and qualified.

Section 4 Any officer may be removed, for cause, by a two-thirds vote of the Board at any regular meeting thereof, provided that written charges against her/him shall first be presented to the Board, and the officer be informed of such charges and be given an opportunity to answer and refute such charges. Any officer may resign, by giving written notice to the Board, the Chairperson or the Secretary. Such resignation shall take effect on the date specified.

Section 5 A vacancy in any office may be filled by election by a majority of the Board members present at a duly held meeting. The elected officer shall serve for the remainder of the term of the officer she/he replaces.

Section 6 The duties of the officers are as follows:

- (a) **Chairperson:** The Chairperson shall preside at all meetings of the Board and shall see that orders and resolutions of the Board are carried out. The Chairperson will vote only in case of tie. The Chairperson is authorized to co-sign checks along with the Secretary or Treasurer and shall be bonded for same.
- (b) **Vice Chairperson:** The Vice Chairperson shall act in the absence of the Chairperson and shall exercise and discharge such other duties as may be required of her/him by the Board.
- (c) **Secretary:** The Secretary shall be responsible for seeing that the minutes of all meetings and proceedings of the Board, and of the Annual Corporation Meeting are kept; shall have the authority to co-sign with the Chairperson or Treasurer on all checks of the Board, shall be bonded and shall perform such other duties as required by the Board.

- (d) **Treasurer:** The Treasurer shall have the authority to co-sign with the Chairperson or Secretary all checks of the Board. Facsimile signatures shall be authorized in accordance with the Corporation's "Fiscal Management Policies and Procedures Manual." The Treasurer shall be bonded; insure an annual audit of the Board books is made by a public accountant at the completion of each fiscal year and at such other times as requested; and shall assist in an annual budget and a statement of income and expenditures to be presented to those in attendance at the meeting of the Board not less than four (4) times a year and at the Annual Meeting.

Section 7 Code of Ethics – All Board members shall comply with the Corporation's current "Code of Business Conduct" outlined in the most recent copy of the Corporation's "Board Policies and Procedures Manual" as well as the "Code of Conduct" outlined in the most recent copy of ALPI's "Fiscal Management Policies and Procedures Manual". This includes, but is not limited to, acceptance of gifts, payments, etc. At a minimum, each Board member shall sign a copy of the "Code of Business Conduct" prior to Board appointment.

Section 8 Conflict of Interest – In order to assure fair and unbiased business transactions, all Board members shall comply with the "Code of Business Conduct" provision contained in the Board "Policies and Procedures Manual and ALPI "Fiscal Management Policies and Procedures Manual.

ARTICLE VIII **ANNUAL MEETINGS OF THE CORPORATION**

Section 1 In January of each year, an Annual Meeting of the Corporation members will be held for the purpose of reporting the Board's activities to the corporate membership; issuing a corporate financial report; installing Board members; and, conducting such other business as may be necessary to fulfill the organization's mission.

Section 2 Notification of the meeting will be provided to interested members of the community residing in the area represented by the Corporation and to the corporate membership with notice of the meetings to be in accordance with Article V of these Bylaws.

Section 3 All Corporation members who have attained their majority, who qualify under Article III of the Articles of Incorporation of this organization, and who have been members at least ninety (90) days, who are in attendance at the meeting, shall be entitled to vote on the business affairs of the Corporation as specified in the Articles of Incorporation and the Bylaws.

ARTICLE IX - EXECUTIVE COMMITTEE

Section 1 The Executive Committee shall consist of the Chairperson, Vice-Chairperson, Treasurer, Secretary and two (2) Board members that are recommended by the Chairperson and who are approved by the Board.

Section 2 The Executive Committee will be responsible for conducting the business of the Board when the Board is not in session and shall meet on a regular basis to facilitate and transact the business of the organization provided all such meetings shall comply with the notice requirements of Article V of these Bylaws.

Section 3 The Executive Committee shall not have the non-emergency authority to:

- a. remove an officer or director;
- b. dispose of corporate assets valued in excess of \$100,000;
- c. approve the corporate annual budget; or
- d. remove, hire or discipline the Chief Executive Officer.

ARTICLE X - REGIONAL ADVISORY COUNCIL

- Section 1** The Corporation membership shall be divided into four (4) regions: Southern, Eastern, Central, and Northern, with each region having a Regional Advisory Council. The regions shall be designated by the Board of Directors.
- Section 2** Regional Advisory Councils shall serve in an advisory capacity to the Board of Directors.
- Section 3** The Regional Advisory Council shall have a membership of not less than nine (9) nor more than twenty-four (24).
- Section 4** No employee of the agency may serve on any Regional Advisory Council. Former employees must be out of service for at least one (1) year before becoming eligible to serve on any Regional Advisory Council.
- Section 5** No member of a Council Member's immediate family shall serve as a Council Member of the same Regional Advisory Council during the same time as that Council Member. Immediate family is defined as follows: Husband, Wife, Mother, Daughter, Son, Father, Father-in-Law, Mother-in Law, Sister, Sister-in-Law, Brother, Brother-in-Law, Grandmother, Grandfather, Aunt, Uncle, Niece, and Nephew.
- Section 6** There shall be an annual meeting of the corporate membership in each of the four (4) previously identified regions. Said meeting will be held each year before the end of November. At each annual Regional Advisory Council meeting up to eight (8) persons shall be elected for three year terms. It is the intent of this provision to continue to provide for staggered three year terms with a total up to twenty-four (24) members for each Regional Advisory Council. Those in attendance and who are entitled to vote shall elect eligible members to fill all vacant/new positions. All members shall be democratically elected as specified in the bylaws and the Board of Directors approved Regional Geographic Target Areas.
- Once sworn-in as Regional Advisory Council members, they shall immediately elect their officers and their representatives to the Board of Directors. All Regional Advisory Council members elected to the Board of Directors shall be representatives of the low-income geographic target areas of said region. Regional Advisory Council officers may be elected as a low-income community representative if appropriate.
- Section 7** If requested by the Board of Directors, the Regional Advisory Council shall recommend elected officials and local business/other representatives for consideration for appointment to the voting membership of the Board. The Board of Directors shall have the sole responsibility for making appointments of elected officials and local business/other representatives,
- Section 8** All other designated subsidiaries and affiliates of ALPI shall fully comply with and adhere to these Bylaws as well as all applicable Policies and Procedures.

ARTICLE XI RETIREMENT COMMITTEE

- Section 1** The Retirement Committee shall serve as the Retirement Plan Administrator of the organization's retirement plan.
- Section 2** The Retirement Committee shall consist of the Executive Committee of the Board of Directors.
- Section 3** Except as to those functions specifically reserved within the Retirement Plan to the Board of Directors and ALPI, the Retirement Committee shall control and manage the operation and administration of the Retirement Plan.
- Section 4** A majority of the members of the committee at the time in office shall constitute a quorum for the transaction of business at any meeting. Notice of all meetings shall be given in accordance with Article V of these Bylaws. Any determination or action of the committee may be made or taken by a majority of the members present at any meeting thereof, or without a meeting by a resolution or written memorandum concurred in by a majority of the members then in office. No member who is a participant of this plan, however, shall vote on any question relating solely to himself.
- Section 5** The Retirement Committee, subject to the limitations contained in the Retirement Plan and to such other restrictions as the Board of Directors may make, shall have the power and the duty to carry out the provisions of the Retirement Committee as to any question involving the general administration and interpretation of the Plan shall be final, conclusive and binding. Any discretionary actions to be taken by the committee by respect to the classification of the employees, participants, beneficiaries, contributions, or benefits shall be uniform in their nature and applicable to all persons similarly situated.
- Section 6** The Retirement Committee may employ counsel, a qualified public accountant, a qualified actuary, a consultant and such clerical, medical and other accounting services as it may require in carrying out the provisions of the Plan or in complying with requirements imposed by ERISA and the Internal Revenue Code.

ARTICLE XII – DISSOLUTION OF CORPORATION

Upon the liquidation, dissolution, or winding up of the corporation, whether voluntarily or involuntarily, the assets of the Corporation shall be distributed in the following manner:

- (A) All debts and liabilities of the Corporation shall be paid based on the availability of funds.
- (B) Property purchased with contractual funds will be disposed of in compliance with contractual guidelines.
- (C) If assets remain, any audited fund balances due to any governmental agency shall be returned to said agency or agencies.
- (D) Any and all assets remaining shall be distributed to those charitable, scientific, religious, and educational organizations qualifying as a tax-exempt organization in accordance with the Internal Revenue Code and as determined eligible by the Board of Directors.
- (E) No assets of the Corporation shall inure to the benefit of any officer, director, or individual of the Corporation upon dissolution.

ARTICLE XIII - AMENDMENTS

Section 1 These Bylaws may be amended by the Board of Directors at any regular meeting of the organization, after having given at least 21 days written notice of the proposed change to the Board of Directors.

Section 2 Nothing contained in these Bylaws shall be in conflict with the Articles of Incorporation.

These Bylaws were amended
By the Board of Directors at
its' **February 23, 2019 meeting**

POLICY COUNCIL BYLAWS
Bylaws of
The Agricultural and Labor Program, Inc.
Head Start/Early Head Start Policy Council

Article I – Name

Section 1 The name of this body shall be The Agricultural and Labor Program, Inc. Head Start/Early Head Start Policy Council.

Article II - Purpose and Functions

Section I

Purpose:

The purpose shall be to implement the Head Start Program Performance Standards §1301.3 Policy Council and Policy Committee for which this Head Start/Early Head Start Policy Council is created to perform the following functions directly:

- a. Serve as a link to the Parent Committees, ALPI's Board of Director's, public and private organizations, and the communities served.
- b. Assist Parent Committees in communicating with parents enrolled in all program options to ensure that they understand their right and responsibilities and the opportunities available in Early Head Start and Head Start, and to encourage their participation in the program.
- c. Assist Parent Committees in planning, coordinating, and organizing program activities for parents with the assistance of staff and ensure that funds set aside from program budgets are used to support parent activities (Parent Activity Funds).
- d. Assist in recruiting volunteer services from parents, community residents, and community organizations, and assist in the mobilization of community resources to meet identified needs.
- e. Work with The ALPI's Board of Directors to establish and maintain procedures to resolve community complaints about the program.

Section II

Functions:

The general functions of The Agricultural and Labor Program, Inc. Head Start/Early Head Start Policy Council, in accordance with §1301.3, are to work in partnership with key management staff and the ALPI Board of Directors to develop, review, and approve or disapprove the following policies and procedures.

- a. All funding applications and amendments to funding applications for Head Start/Early Head Start, including administrative services, prior to the submission of such applications to DHHS.
- b. Procedures describing how the ALPI Board of Directors and the Head Start/Early Head Start Policy Council will implement shared decision-making.
- c. Procedures for program planning.
- d. Procedures for the program's philosophy, and long-range and short-range goals and objectives of the program.
- e. The selection of delegate agencies or contracted centers and their service area (if applicable).

- f. The composition of the Policy Council and the procedures by which members are chosen.
- g. Criteria for defining recruitment, selection, and enrollment priorities, in accordance with the requirements of 45 CFR §1302.14 Selection Process.
- h. The annual self-assessment of ALPI's progress in carrying out the programmatic and fiscal intent of its grant application, including planning or other actions that may result from the review of the annual audit findings from the federal monitoring review.
- i. Program personnel policies and subsequent changes to those policies, including standards of conduct for program staff, consultants, and volunteers.
- j. Decisions to hire or terminate the Head Start Director and any person who works primarily for Head Start Program.
- k. Decisions to hire or terminate the Early Head Start Director and any person who works primarily for Early Head Start Program.

Article III - Membership

Section I

Composition

At least 51% of the membership of the ALPI Head Start/Early Head Start Policy Council shall be comprised of parents of currently enrolled children. Parents of all program options must be proportionally represented.

Section II

Categories

Membership shall be comprised of two types of representatives: parents of children currently enrolled and community representatives.

- a. There shall be three (3) categories of parent representatives:
 - 1. Regular Head Start parent committees will elect one or more, (based on current approved Policy Council composition) parent members to serve on the Council, and one alternate who will act in place of the representative in his or her absence.
 - 2. Early Head Start parent committee will elect one parent member to serve on the Council, and one alternate who will act in place of the representative in his or her absence.
 - 3. Contracted center will elect one parent member to serve on the Council, and one alternate who will act in place of the representative in his or her absence.
 - 4. Community representatives will be drawn from the local community, businesses, public or private community, civic, and professional organizations, and others who are familiar with resources and services for low income children and families. Former Head Start/Early Head Start parents may also be community representatives. One ALPI Board member will serve as a voting representative on the Policy Council.
 - 5. ALPI's Board of Directors approves the procedures for election of parent members and the selection of community representatives. The procedures and the representatives must be approved by Policy Council.

Section III

Term of Office

Policy Council members shall serve for a term of one (1) year. If a member intends to serve for another year, she/he must stand for re-election. No member shall serve on the Policy Council for more than five (5) one-year terms.

(Amended February 2018)

Section IV Voting Rights

Each member of the Policy Council shall have one vote. A record of all Policy Council members entitled to vote shall be maintained by the Policy Council Secretary and made available at any meeting upon request by any member. Centers shall submit the names of their representatives and alternates to the Policy Council prior to the October meeting. Such names must have been submitted to the Policy Council in order to allow alternates to vote during the absence of an elected representative. The names of alternates that have not been submitted (in writing) will not be permitted to vote under any conditions. An alternate is eligible to serve as a voting member in the absence of a Policy Council Member.

Section V Termination of Membership

A member of the Policy Council can be terminated by a two-thirds vote of the Policy Council if absent from two (2) consecutive meetings without having submitted a legitimate excuse in writing to the Chairperson prior to the meeting.

Section VI Resignation

A member shall give a written statement prior to resignation from the Policy Council.

Section VII Vacancy

All Parent Committees shall elect a new parent member of the Policy Council within 30 days whenever there is a vacancy from that center. If a Community Representative creates the vacancy, that vacancy will also be filled within 30 days.

Section VIII Nepotism

No ALPI agency staff (or members of their immediate families) may serve on the Policy Council.

Article V - Officers**Section I Officers**

The Policy Council shall elect a Chairperson, Vice-Chairperson, Secretary, and Treasurer. Other officers shall be elected as deemed necessary by the Council.

Section II Election and Term of Office

Each officer shall be elected by the full membership of the Policy Council once the full Council has been seated and shall serve a term of one (1) year. The Council will be seated in October of every year.

Section III Removal

Any officer or member of the Council, who fails to perform the duties as outlined in the bylaws, can be removed by a two-thirds vote of the Policy Council.

Section IV Chairperson

The Chairperson shall preside at all meetings and maintain order. The Chairperson also serves on committees and coordinates activities as needed; acts as the official representative of the Council; is knowledgeable of Council By-Laws, Head Start policies and requirements; performs other duties as assigned.

Section VI Special Committees

Special committees may be appointed by the Chairperson or selected by the Council as the need arises.

Article VI - Meeting**Section I Regular Meetings**

Regular meetings of the Council shall be held once a month except July, August & September. The exact meeting date and time will be determined yearly by a majority vote during the annual orientation of new members. Monthly meetings will begin in October of each year.

Elected Policy Council members and alternates shall be present during Policy Council Orientation each year.

Unless otherwise specified in the Bylaws, any or all members of the Policy Council may participate in a meeting of the Policy Council by means of conference telephone or by any other means of communication by which all persons participating in the meeting are able to hear one another. Such participation shall constitute presence in person at the meeting.

Section II Special/Call Meetings

There will be special meetings of the Council only when there is a need, and the Chairperson shall call all special meetings at least 48 hours in advance.

Section III Notice of Meetings

Written notices shall be mailed to each member at least five (5) days prior to the date of each regular meeting. A copy of the agenda for the meeting will also be enclosed. Notices of special meetings shall be mailed to each member at least 48 hours prior to the date of the date of the meeting, with an explanation for the special meeting.

Section IV Quorum

A majority of 51% of the members of the Council must be present to constitute a quorum in order to transact business for regular or special meetings.

Article VII - Meeting Travel Allowances**Section I**

Reimbursements: In accordance with ALPI Business Travel Expense and Reimbursement Policy and Procedure Manual, reimbursement (payment made to cover the cost of certain expenses incurred as a result of attendance at a meeting or in the performance of other office duties and responsibilities in connection with ALPI Head Start/Early Head Start Program) shall be made to Head Start/Early Head Start parents who are members of the Policy Council in the following manner:

- a. A meeting is considered to take place (for purposes of allowances and reimbursements only) when proper notification has been made inviting the participants to attend even if no quorum is achieved.
- b. A person may be paid an allowance as long as his/her family income falls within HHS poverty guidelines and as long as he/she is not a federal employee, not an employee of ALPI or contracted centers, and not an employee of a state or local government agency.

Section V Vice-Chairperson
The Vice-chairperson shall preside in the absence of the chairperson or whenever the Chairperson temporarily vacates the chair. In case of resignation or death of the chairperson, the Vice-Chair shall assume the office until a permanent chair is elected.

Section VI Secretary
The Secretary shall record the minutes of every Policy Council meeting; read correspondence as needed, and maintain a file/record of minutes; assist the Chairperson in following the agenda and record, read motions as they are made, read minutes of the last meeting; work with key management staff to ensure copies of the Bylaws, standing rules, roster of members, a list of unfinished business and a copy of each agenda; minutes mailed to each member prior to the meeting; keep a file of all correspondence received; and perform other duties as assigned.

Section VII Treasurer
The treasurer shall keep accurate records and maintain funds, if applicable; works with key management staff to ensure that all applicable Treasurer reports are prepared and provided to Council.

Article V - Committees

Section I Committees
The Policy Council shall appoint such committees as are necessary to the proper conduct of business, including but not limited to the following: Executive Committee, Personnel Committee, Grievance Committee, and Grants/Fiscal Committee.

Section II Executive Committee
The Executive Committee shall be composed of the Officers of the Policy Council. The Executive Committee shall have the power to conduct business for the Policy Council between regular meetings.

Section III Personnel Committee
This committee will be invited to assist in screening, interviewing and recommending persons to be hired to fill vacancies in the Head Start/Early Head Start staff. The committee will review and discuss the ALPI Personnel Policies and Procedures, and will make recommendations to the Council prior to the Council's approval of said Personnel Policies and Procedures.


Section IV Grievance Committee
The committee shall hear grievances from the community, and from parents who have followed the grievance procedures established by ALPI (the governing Body) and the Policy Council. This committee may also hear grievances of Head Start/Early Head Start staff and present their findings to the Personnel Committee or ALPI (Governing Body).


Section V Grants/Fiscal Committee
This committee will review and assist in the preparation of the Head Start/Early Head Start grant application and any amendments to funding. They will also work with the Treasurer in monitoring the Parent Activity Fund.

- c. Allowances are based upon the agency's procedure for reimbursement of meetings. Such allowances are limited to two meetings per month regardless of whether the meetings are for the same or different policy-making bodies. This allowance is limited to only those members of the Policy Council (representatives and alternates) and those elected or selected Parent Committee members. Transportation could be provided for members to attend meetings.
- d. Childcare cost will be reimbursed for attendance at out-of-town meetings. Cost will be reimbursed to the traveler in an amount not to exceed the state approved rate per day. Reimbursement requests must be presented by the traveler and accompanied by a receipt.
 - 1. **Per Diem:** Per Diem may be paid to both eligible and non-eligible members of policy-making bodies when attendance at a meeting requires overnight lodging. Such payment shall be in accordance with the Federal Register as approved by the Board of Directors yearly.
 - 2. **Meals:** Reimbursements for cost of meals may be paid to the eligible member, in accordance with rates outlined in ALPI Business Travel Expense and Reimbursement Policy and Procedure Manual.
 - 3. **Other Expenses:** Calls made on a private telephone will not be allowed as reimbursable expense. The Head Start/Early Head Start Program will make available to parents who are members of the Policy Council the use of telephones in the offices of the agency.

Article VIII - Amendments

Sending a copy of the proposed amendment to each Policy Council member at least two (2) weeks before the meeting may amend these Bylaws. The Policy Council may debate an amendment before adoption. All amendments must be approved by a two-thirds vote of the Policy Council.



 Chairperson of ALPI Board of Directors


 Chairperson of the Policy Council

Date Amended and Adopted: February 21, 2018

THE AGRICULTURAL AND LABOR PROGRAM, INC.
2019-2020
BOARD OF DIRECTORS
MEMBERSHIP ROSTER
(January – January)



Sector: Public

Name/Current Position on Board Representation Designation/County Employer/Position	Mailing Address (no P.O. Boxes) E-Mail Address	Telephone # Home: Office: Cell:	Date when originally seated on board	Date when seated for current term	Total # of years served on board	Expiration Date of current term
Josephine Howard, Member City of Haines City Citizen Designee /Polk County Polk County School Board/Retired Principal HS/EHS Area of Expertise: Early Childhood Services	2711 Orchid Drive Haines City, FL 33844 Jolizhow13@yahoo.com	H: (863) 422-0875 O: N/A C: (863) 221-2644	January 1988	January 2019	31	January 2021
Sheila Dixon, Secretary Commissioner Kerry S. Wiggins, Sr. – City of Sanford Citizen Designee/Seminole County Adult Education Coordinator/Retired	3651 Ronda Drive DeLtona, FL 32738 dixons@ret.seminolestate.edu	H: N/A O: N/A C: (407) 314-1067	November 2017	January 2018	1	January 2020
Kim Johnson, Member Mayor Linda Hudson - City of Ft. Pierce Citizen Designee/St. Lucie County Self Employed/Motivational Speaker	4888 Kings Hwy Fort Pierce, FL 34951 Kimjohnson.slc@gmail.com	H: N/A O: N/A C: (321) 662-6536	February 2016	January 2019	3	January 2021
Marjorie Gaskin, Member Commissioner Rufus Alexander - City of Ft. Pierce Citizen Designee/St. Lucie County City of Ft. Pierce/Retired IT Director HS/EHS Area of Expertise: Fiscal Management Services	1511 N. 21 Street Ft. Pierce, FL 34950 mbgaskin2@gmail.com	H: (772) 464-0243 O: N/A C: (772) 475-3194	January 1982	January 2019	37	January 2021
Councilwoman Brenda Gray, Member City of Avon Park Highlands County Heartland Coalition for the Homeless/Executive Director	P.O. Box 985 Avon Park, FL 33826 brenda880@yahoo.com	H: (863) 452-1933 O: (863) 453-8901 C: N/A	January 2011	January 2018	8	January 2020
Kimberly Ross, Member Commissioner Emma Byrd –Hendry BoCC Citizen Designee /Hendry County Hanley Center Foundation/Social Worker	P.O. Box 1214 Clewiston, FL 33440 kim.ross863@gmail.com	H: N/A O: N/A C: (863)233-6500	June 2015	January 2019	4	January 2021
Commissioner Timothy Stanley, Member Glades County BoCC Glades County Southwest Water Management/Retired	1114 Oak Street Okeechobee, FL 34974 tstanley@myglades.com	H: (863) 763-4383 O: (863) 532-9891 C: N/A	June 2019	June 2019	<1	January 2021

Sector: Private

Name/Current Position on Board Representation Designation/County Employer/Position	Mailing Address (no P.O. Boxes) E-Mail Address	Telephone Home: Office: Cell:	Date when originally seated on board	Date when seated for current term	Total # of years served on board	Expiration Date of current term
Patricia Gamble, Treasurer CGWT Outreach Resource Center Polk County Dept of Revenue/Tax Specialist Retired	1020 Anderson Avenue Lakeland, FL 33805 gambpt@aol.com	H: (863) 284-9044 O: N/A C: (863) 838-5111	January 2001	January 2019	18	January 2021
Vernon McQueen, Member Duke Energy Florida Seminole County Duke Energy/Program Manager	804 E. 14 th Street Sanford, FL 32771 vmcqueen@hotmail.com	H: (407) 321-6950 O: (407) 942-9661 C: (321) 262-6564	January 1999	January 2019	20	January 2021
Katie Clarke, Member Lakeview Park Homeowner Association Polk County Sprint /Retired Customer Service	37 Banneker Lane Frostproof, FL 33843 N/A	H: (863) 635-4928 O: N/A C: (863) 605-1330	January 2004	January 2018	15	January 2020
Glenda Jones, Member Winter Haven Neighborhood Service Center Polk County Winter Haven Hospital/Executive Director	608 Avenue S, NE Winter Haven, FL 33881 nsc1glenda@netscape.net	H: (863) 294-5860 O: (863) 294-5860 C: N/A	January 2012	January 2018	7	January 2020
Stacy Campbell-Domineck, Vice Chairperson CareerSource Polk Polk County CareerSource Polk/Chief Executive Officer	600 N. Broadway, Suite B Bartow, FL 33830 stacy.campbelldomineck@careersourcepolk.com	H: (863) 899-6597 O: (863) 508-1600 C: N/A	February 2016	January 2019	3	January 2021
Tonmiel Rodriguez, Member Tonmiel Rodriguez Law Firm, PA Polk County Attorney HS/EHS Area of Expertise: Legal/Attorney	160 E. Summerlin Street, #207 Bartow, FL 33830 tonmiel@trlawpa.com	H: N/A O: 863/774-4556 C: 863/602-9984	November 2018	January 2018	<1	January 2020
Chester McNorton, Member ATEC Volusia County Training Initiative, Inc./Workshop Facilitator	644 Magnolia Avenue Daytona Beach, FL 32114 chesterbmcnorton@yahoo.com	H: N/A O: (386) 740-3242 C: (386) 341-7586	January 2007	January 2019	12	January 2021

Sector: Low Income

Name/Current Position on Board Representation Designation/County Employer/Position	Mailing Address (no P.O. Boxes) E-Mail Address	Telephone #-s Home: Office: Cell:	Date when originally seated on board	Date when seated for current term	Total # of years served on board	Expiration Date of current term
William Holt – Board Chairperson Eastern Region Advisory Council Indian River County Helseth Financial/Retired Mortgage Banker	4129 57 th Avenue Vero Beach, FL 32967 1946holt@gmail.com	H: (772) 562-8377 O: N/A C: (772) 538-4280	January 1990	January 2019	29	January 2021
Barbara Grace, Member Southern Region Advisory Council Highlands County Dade Co. School Board/Retired Educator	905 Entrance Rd. Avon Park, FL 33825 akagrace@bellsouth.net	H: (863) 452-4627 O: N/A C: (305) 562-4425	January 2018	January 2018	1	January 2020
Annette Jones, Member Southern Region Advisory Council Glades County DEO/Employment Security Representative	2940 N. Buckingham Road Avon Park, FL 33825 annettejon@gmail.com	H: N/A O: (863) 773-3435 C: (863) 443-0269	September 2017	January 2018	2	January 2020
David Rucker, Member Northern Region Advisory Council Orange County Orange Co. Public Schools/Retired	4557 Frisco Circle Orlando, FL 32808 Freedman7@bellsouth.net	H: (407) 299-7672 O: (407) 247-8876 C: N/A	June 2019	June 2019	<1	January 2021
Ruby Willix, Member Central Region Advisory Council Polk County State of Florida/Retired Clerical Supervisor	2876 Dudley Drive Bartow, FL 33830 rubywillix@comcast.net	H: (863) 537-6677 O: N/A C: (863) 207-1822	January 2008	January 2018	11	January 2020
N’Kosi Jones, Member Southern Region Advisory Council Hardee County Synergy Recycling/Truck Driver	4829 Sally Boulevard Bowling Green, FL 33834 jones_nkosi@yahoo.com	H: N/A O: N/A C: (850)207-2808	November 2018	January 2019	<1	January 2021
Yolanda Robinson, Member Head Start/Early Head Start Policy Council Saint Lucie County HS/EHS Area of Expertise: Head Start Parent	1655 N. 29 th Street, #403 Fort Pierce, FL 34947 yolanda_wright216@yahoo.com	H: N/A O: N/A C: 772/924-8978	October 2018	February 2019	<1	September 2019

Date of Last Revision August 2019

The Agricultural and Labor Program, Inc.
2018 Board of Directors
Attendance Y-T-D Summary

Name	Jan 2018 closeout	Feb Orientation & Board Mtg	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan 2019 Closeout
Katie Clarke	P	A		P		P			E		P		
Stacy Campbell-Domineck	P	P		P		E			P		P		
Sheila Dixon	P	P		P		E			P		P		
Patricia Gamble	P	A		P		P			P		P		
Marjorie Gaskin	P	P		P		P			P		P		
Barbara Grace		P		P		P			P		P		
Brenda Gray									E		E		
Marva Hawkins	P	A		P		E			E		E		
LaVita Holmes	P	P		P		P			P		RESIGNED		
William Holt	P	P		P		P			P		P		
Josephine Howard	P	P		P		P			P		P		
Kim Johnson	P	P		P		P			E		P		
Annette Jones	P	P		P		P			P		P		
Glenda Jones	P	P		E		E			E		P		
N"Kosi Jones													
Chester McNorton	P	A		E		P			A		P		
Vernon McQueen	P	A		P		P			E		P		
Cynthia Ricker											E		
Attorney Tonmiel Rodriguez													
Kimberly Ross	P	P		P		P			P		P		
Shannyn Serrano	P	P		E		A			A	TERM EXPIRED			
David Walker (Deceased)	P	A		E									
Ruby Willix	P	P		P		P			P		P		
Grace Miller & Lester Roberts Board Emeritus (non-voting)													
TOTAL PRESENT	19	13		15		13			11		15		

P = Present

E= Excused

A= Absent

 = No Meeting Held

Agricultural and Labor Program, Inc.

2018-2019 Head Start/Early Head Start Policy Council

Roster

REPRESENTATIVES

<p>Noelia Garcia 342 N.E. Solida Circle Port St. Lucie, FL 34983 (772) 626-5629</p> <p>Child Development & Family Services</p>	<p>Yolanda Robinson 1655 N. 29th Street, #403 Fort Pierce, FL 34947 (772) 924-8978 SECRETARY George W. Truitt Family Services</p>	<p>Teaira Reed 905 N. 23rd Street Fort Pierce, FL 34950 (772) 971-2419</p> <p>Garden Terrace Head Start</p>	<p>Scarlet M. Vega 1003 N. 23rd Street Fort Pierce, FL 34950 (772) 475-5549</p> <p>Francina Duval Head Start</p>
<p>Shantol Britton 2874 S.W. Victoria Street Port St. Lucie, FL 34953 (772) 672-0841</p> <p>Child Development & Family Services</p>	<p>Priscilla Spears 3102 Avenue L Fort Pierce, FL 34947 (954) 851-4317</p> <p>George W. Truitt Family Services</p>	<p>Danyella Jackson 1103 Grand Club Blvd. Fort Pierce, FL 34982 (772) 882-4919 & (754) 214-5131 TREASURER Garden Terrace Head Start</p>	<p>Mislane Charles 705 S. 29th Street 1C Fort Pierce, FL 34947 (772) 801-7741 & (772) 336-8217</p> <p>Learning Tree Academy</p>
<p>Cobie B. Tai 3304 S. 7th Street Apt. C Fort Pierce, FL 34982 (772) 227-0160 & (561) 856-8352 CHAIRPERSON</p> <p>Lincoln Park Head Start</p>	<p>Crystal Booker 705 S. 29th Street Apt. 11D Fort Pierce, FL 34947 (772) 501-5267</p> <p>Queen Townsend HS Center II</p>	<p>Tamarind L. Hill P.O. Box 932 Frostproof, FL 33843 (863) 589-8226 & (863) 212-9358 VICE-CHAIRPERSON</p> <p>Frostproof Child Development</p>	<p>Donna Gibson Families of the Treasure Coast 1702 N. 15th Street Fort Pierce, FL 34950 (772) 302-3147</p> <p>Community Representative</p>
<p>Nikyta L. Woods 3225 W. Lake Drive Fort Pierce, FL 349482 (772) 212-3884</p> <p>Lincoln Park Head Start</p>	<p>Jasmine Troutman 2913 N. 25th Street Fort Pierce, FL 34946 (772) 882-4831 & (772) 257-9115</p> <p>Queen Townsend HS Center II</p>	<p>Felicia Sweeting-Harris 1014 S. 27th Circle Fort Pierce, FL 34947 (772) 971-1170</p> <p>Community Representative</p>	
<p>Josephine Howard 2711 Orchid Drive Haines City, FL 33844 (863) 422-0875 & (863) 221-2644 BOARD REPRESENTATIVE</p> <p>Community Representative</p>	<p>Linda Halpin Department of Children and Families District 19 - Licensing Supervisor 337 N. US Highway 1, Benton Bldg. Fort Pierce, FL 34950 (772) 467-4184</p> <p>Community Representative</p>	<p>Kim Reid Kids at Hope Community & School Liaison 546 N.W. University Blvd. Port Saint Lucie, FL 34986 (772) 240-2606</p> <p>Community Representative</p>	

ALTERNATES

<p>Amaryllis Rosario 4474 S.W. Attlee Street Port St. Lucie, FL 34953 (407) 373-8197</p> <p>Child Development & Family Services</p>	<p>Raquel Bizzell 2302 Georgia Avenue Fort Pierce, FL 34950 (561) 945-2425</p> <p>Francina Duval Head Start</p>	<p>Tiara King 705 S. 29th Street Apt. 12A Fort Pierce, FL 34947 (772) 940-3755</p> <p>Garden Terrace Head Start</p>	<p>CurShawnda Brown 2002 N. 31st Street Fort Pierce, FL 34947 (772) 985-0442</p> <p>George W. Truitt Family Services</p>
<p>Elza Laurent 2517 S. 17th Street Apt. 104 Fort Pierce, FL 34982 (786) 709-7382</p> <p>Child Development & Family Services</p>	<p>Grace Potts 2406 Nebraska Avenue Fort Pierce, FL 34950 (850) 264-2174</p> <p>Learning Tree Academy</p>	<p>Anthony L. Smith 1007 Avenue F Fort Pierce, FL 34950 (772) 216-5379</p> <p>Garden Terrace Head Start</p>	<p>Orlethea Plowden 1206 N. 29th Street Fort Pierce, FL 34950 (772) 429-2879</p> <p>George W. Truitt Family Services</p>
	<p>Lamonica Murphy 516 N. 12th Street Fort Pierce, FL 34950 (251) 362-1445 & (772) 240-6023</p>	<p>Lakayla Jackson 10404 US Hwy. 27, Lot 118 Frostproof, FL 33843 (863) 873-0343</p>	

Queen Townsend HS Center II Frostproof Child Development

Lincoln Park Head Start

Steve Durand Estima
136 N. 15th Street
Fort Pierce, FL 34950
(772) [353-8139](tel:353-8139) & (772) [801-7158](tel:801-7158)

Suntory Safford
604 N. 17th Street Apt. A
Fort Pierce, FL 34950
(772) [672-0956](tel:672-0956) & (772) [201-0780](tel:201-0780)

Lincoln Park Head Start

Queen Townsend HS Center II

Prepared 9/26/2018 Revised 1/29/2019